

November 1998
Vol. 3, No. 11

Kanza

SPIRIT

Dining Out

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Air Force Reserve's first Associate KC-135 Unit

Authorization bill boosts benefits, number of reservists

WASHINGTON – The fiscal year 1999 National Defense Authorization Act, signed by the president Oct. 17, grants several new benefits to reservists, including doubling the number of authorized visits to military commissaries.

In addition to a 3.6 percent military pay raise, which takes effect Jan. 1, the bill increases the number of days Ready Reserve members and reserve retirees under age 60 are eligible to use commissary stores from 12 to 24 annually.

Reservists may now use government-rate airfares when traveling to weekend unit training assemblies.

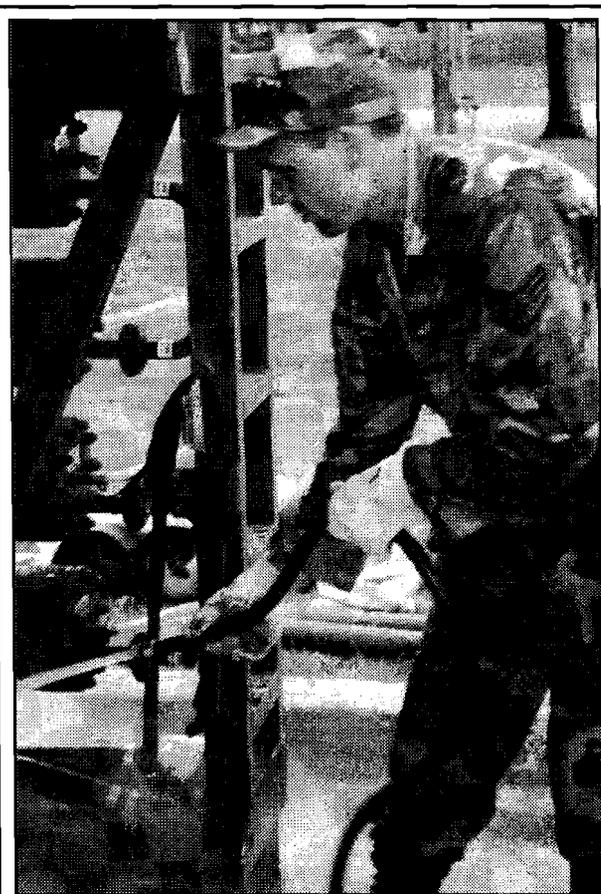
The bill also entitles reservists to receive a full month of imminent danger pay (\$150) regardless of the number of qualifying days served. In the past, this pay was prorated for reservists depending on the number of days served. Active-duty members received a full month's pay even if they only served one day in a qualifying area.

Another provision of the bill extends the following special pay and bonuses for members of the Selected Reserve until Dec. 31, 1999: special pay for critically short wartime

health specialists, enlistment and re-enlistment bonuses, special pay for certain high-priority units, affiliation bonus, prior-service enlistment bonus and repayment of loans for certain health-care professionals. Authority for pay and bonuses usually runs out annually on Sept. 30, the end of a fiscal year.

Air Force Reserve Command's authorized end strength increases almost 800 authorizations, from 73,447 in FY 98 to 74,243 in FY 99. The FY 99 bill also calls for 992 to serve on active duty, 125 more than in FY 98, and 9,761 air reserve technicians, 41 fewer than in FY 98. The command received \$1.723 billion for operations and maintenance, \$34.4 million for military construction, and \$85.4 million for equipment, which includes \$75.4 million for another WC-130 aircraft for the Reserve's weather reconnaissance mission.

Active and reserve components received authority to extend their drawdown transition assistance programs for two more years until Sept. 30, 2001. AFRC's Reserve Transi-



Staff Sgt. David Brumley/Spirit

Staff Sgt. Bill Westpfahl, a heating ventilation air conditioning technician with the 931st Civil Engineering Squadron, cleans of the generator for the reverse osmosis water purification unit (ROWPU) during the October UTA. The 931st recently conducted joint training on the ROWPU with McConnell's active duty civil engineers.

931st ARG on the WWW...
mccconnell.af.mil/931/931.htm

See Bill, page 8

Thanks for the Memories

By Col. Dean J. Despinoy
931st ARG commander

I was delighted with the response to the Dining Out we had last UTA. The number of members who attended was a record for the 931st. We also had an excellent representation from the other military units in the area including the 22 ARW, 184 BW, and the Army Reserve. Several of our friends from the Chambers of Commerce, Friends of McConnell and community also enjoyed the evening with us.

It took a lot of work by a number of people to prepare for the evening. Without question Maj. Terri Kett, SSgt Anna Kasl, and SSgt Mardee Loftus deserve special recognition. They took my basic idea of "Military in the Movies" and made it come alive through movie posters, movie props, and Oscars.

I wanted to have the evening filled with entertainment and it was. We were very fortunate not only to have the Air Force Reserve Band, but also the United States Honor Guard Drill Team. We were able to give

away movie tickets, and the movie Patton for guessing all the movie clips that were played during the cocktail hour.

Several people have asked for a list of the movie clips. They remember these movies from days gone by and want to buy a copy of the movie at their video store. The clips were from the following films: Flying Tigers, Twelve O'Clock High, Midway, The Fighting Seabees, Operation Pacific, M.A.S.H., In Harms Way, Patton, Full Metal Jacket, and Strategic Air Command

Several boom operators to include, MSgt Brad Beyer, TSgt Troy Lawson, SSgt Dennis Struve and SSgt Tracy Plummer did an excellent job in constructing the "grog boom". I hope to establish this as a tradition and use the boom instead of a grog bowl for future dining outs. I would also like to expand the idea and challenge the other units within the 931st to come up with ideas that could be incorporated with the boom and reflect their jobs. Ideas that come to mind include Civil Engineering making a "carpet runway" with lights and markings to use to approach the boom.

Our honored guest and speaker, Maj Gen



Capt. David Fruck/Spirit

Col. Despinoy and his wife Judy enter the Emerald City ballroom at the Dining Out.

Lou Ferraro, who had a tremendous difficulty traveling here, thoroughly enjoyed the evening and the opportunity to meet the people of the 931st. I was able to give him a tour of the organization prior to his departure on Sunday. He immediately recognized this unit as a group of professionals who like to work together and play together. Thanks again for the wonderful attendance and thanks for all your hard work.

Russians view Reserve unit's environmental initiatives

PETERSON AIR FORCE BASE, Colo. — Three Russian generals and 13 other Russian military officers visited Air Force Reserve Command's 302nd Airlift Wing here Oct. 1 to see the unit's environmental initiatives.

While at Peterson, the visitors viewed an emergency drill demonstrating methods to handling a hazardous material spill, and looked at parts-washer and pollution-prevention equipment.

Master Sgt. Dan Pedersen, aircraft structural maintenance supervisor, coordinated the visit. Pedersen, who performs environmental-liaison duties for the wing, and Staff Sgt. Fredrick Nothstine, an aircraft inspection mechanic, conducted the tour.

The Russian environmental officers were in Colorado Springs from Sept. 26 to Oct. 3 to attend a course hosted by the U.S. Air Force Academy and the Air Force Institute of Technology. The executive-level course

introduced the officials from the Russian Ministry of Defense to the legislative basis, principles, procedures and systems used to implement U.S. federal environmental laws.

The topics showed how laws influence the Department of Defense policies and how the services and major commands develop mandates and measures for military operations to comply with or exceed the requirements.

Kanza Spirit

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931st Commander
Col. Dean Despinoy

Chief, Public Affairs
Capt. Dave Fruck

NCOIC, Public Affairs
Tech. Sgt. Brian Bowman

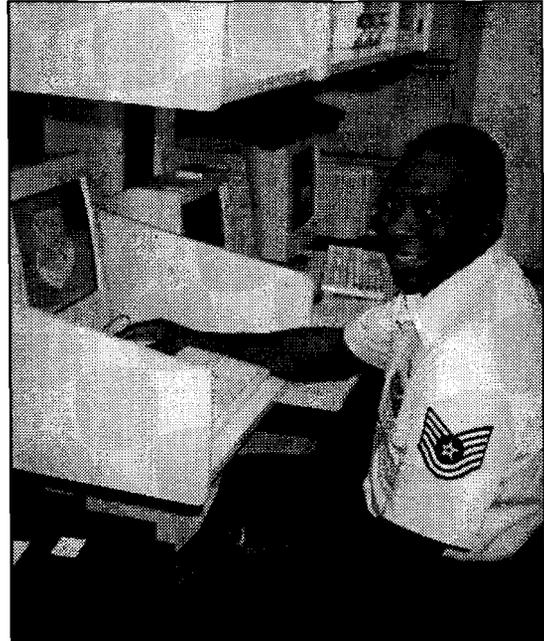
Editor
Staff Sgt. Barbara Davis

Staff Writer
Staff Sgt. David Brumley



SPiRiT Spotlight

Name: Harold Jones
Rank: Technical Sergeant
From: Decatur, GA (by way of West Helena, AR)
Unit: 931st OSF
Duty Title: Communication-Computer System Specialist
Civilian Position: N/A ("currently troughing")
Favorite Food: Hot Wings and Iced Tea
Favorite Music: Gospel, R&B, Jazz and Variety
Hobbies: Sports, Music and Art
Ideal vacation: Europe, to view historical sites and art
Best way to relax: Laying on the floor watching a good football or baseball game
Pet Peeve: People not treating others with respect and courtesy
What would you do with \$1 million?: Take good care of my family, provide a better education for my children and help people in need.



Personnel News....

Military Personnel Flight Hours

The core hours of operation for the MPF are as follows:

Monday - Friday 0730 - 1600
Saturday - UTA 0800 - 1600
Sunday - UTA 1000 - 1600

Outprocessing Hours

If you, or any unit member you know,

needs to out process for TDY, reassignment, or retirement, please keep in mind that on UTA weekends the Military Pay section (Ms Sharon Thayer) is only open for business on Saturdays from 0730 to 1300 hours. Thinking ahead can insure that you do not have to come out during the week to finish your out processing. For further information contact TSgt Anick Wallace in Relocations at X-3665.

HUMAN RESOURCE DEVELOPMENT COUNCIL (HRDC)

*DID YOU KNOW.....*the HRDC has a lending library? There are cassette tapes, videos & books on a WIDE variety of self-improvement topics. See MSgt Pam Summers at Group Training to review & borrow some of this wonderful material! The HRDC meets every Friday before the UTA at 1545 in the Southwind Conference Room. Anyone wishing to have an issue addressed to the council may forward it to the council through their unit representative. Com-

See Personnel, page 7

Refer a Friend

There are positions available within the 931st ARG. Help your unit recruit by providing them a name of a friend or have them contact one of their area recruiters listed below.



- Tinker AFB, OK**
 - Master Sgt. Victor Bradford (405) 739-2980
 - Technical Sgt. Rhonda Nolan (405) 734-5331
- Lawton, OK**
 - Technical Sgt. Nathan Bickle (405) 357-2784
- Sheppard AFB, TX**
 - Master Sgt. Larry Giles (817) 6763382
- Midwest City, OK**
 - Master Sgt. Linda Smith (405) 733-9403
 - Staff Sgt. William Thompson

UTA Schedule

Nov.	14-15
Dec.	5-6
Jan.	9-10
Feb.	6-7
March	13-14
April	10-11
May	1-2

931st Dining Out '98



From left; Col. Dean Despinoy, 931st ARG commander, enters the Dining Out ceremony behind the playing of bag pipes; the Air Force Honor Guard was featured at the Dining Out; a very unique "boom" grog. For more on the Dining Out, see page 2.



931st to dedicate enlisted table during November UTA

The 931st ARG will dedicate an enlisted table at the NCO Club at Emerald City between 1700-1715 Saturday, Nov. 14.

The table, several months in the making, includes memorabilia celebrating the enlisted ranks in the 931st and throughout the Air

Force, in keeping with the "Year of the Enlisted" for 1998.

Chief Master Sgt. Billy Mead, the 931st's command chief master sergeant, will officiate the dedication. All 931st members, officer and enlisted, are invited.

AMEX out, VISA in for Air Force

New cards effective Nov. 30; Split disbursement plan available

WASHINGTON (AFPN) — NationsBank begins mailing new VISA travel cards Oct. 15 and will continue through Nov. 15. Although NationsBank and Bank of America merged Oct. 1, the travel card contract will continue to be called the NationsBank Visa throughout the two-year contract.

Every Air Force traveler with an American Express card not suspended or canceled is eligible to receive the new VISA travel card, said Michael Weber, program manager for the Air Force travel card program, office of the Air Force comptroller, policy and banking.

Cards cannot be used before one minute after midnight Nov. 30 Greenwich Mean Time. All American Express card accounts will be turned off midnight Nov. 29. American Express cards do not have to be returned to the company but should be cut up and destroyed.

Travelers on temporary duty Nov. 29 and 30 should carry both their American Express and Visa travel cards.

"Some travelers may be away from their home or base and therefore not receive their new card," Weber said. "We've authorized an electronic fund transfer travel advance policy to cover travelers on the road during the transition."

Cardholders must take two actions when they receive the VISA card. To activate the new card, call NationsBank at 1-800-311-7810.

Those overseas can call collect, 1-757-441-4124. These numbers will also be provided on the back of the new Visa card and on a card sleeve that comes with the card.

"Each cardholder must also read, sign and mail back the cardholder agreement in the self-addressed stamped envelope provided in the new card packet," Weber said.

Automatic teller machine personal identification numbers will be mailed separately from NationsBank and can be personalized by calling the number on the back of the card.

Some bases are having cards bulk delivered to the agency program coordinator, or APC, for distribution by units or the base APC directly to the traveler. APCs will notify customers if their base is receiving bulk card delivery.

"Some cards will require APC intervention to activate," Weber said. The cardholder information packet will identify these cards. "If this is the case, the cardholder is responsible for contacting the APC who must turn these cards on and off."

Most base APCs are located within the financial management directorate. "If not, someone within this organization can help you find the name and phone number of your unit APC," Weber said. "If you should have received a card and did not, notify your APC," Weber said. "If you moved or had a permanent change of station, the card may have gone to the wrong address."

According to Weber, it's best to work through the APC rather than calling NationsBank directly.

See VISA page 5



Staff Sgt. David Brumley/Spirit

Chief Master Sgt. Billy Mead, the 931st's command chief master sergeant, gets his flu vaccination during the October UTA. The 22nd Medical Group provided the shots. 931st members will get another chance to roll up their sleeves during November's UTA for more vaccinations.



Tech. Sgt. Brian Bowman/Spirit

Maj. Tim Nesley, right, the commander of the 931st Aircraft Generation Squadron, awards a "My Boss is a Patriot" certificate in October to Neil Clark, center, of Raytheon in Andover. Clark supervises 931st AGS crew chief Staff Sgt. Tim Calhoun, left, at Raytheon.

Generals look at integration of active, reserve force

SOUTHWEST ASIA – Maj. Gen. David Smith, Air Force Reserve Command vice commander, and Maj. Gen. Donald Stokes, mobilization assistant to the Air Combat Command commander, got a firsthand look at the 4406th Operations Group Oct. 7. During their visit, they observed how active-duty and air reserve component members integrate at a contingency location.

Members of three units teamed up to fill the A-10 mission for Operation Southern Watch.

This is the first time Reserve units have deployed to the region since the Gulf War, and Smith came to see how well the reservists have been accomplishing the Southern Watch mission.

"We wanted to see the troops," Smith said.

VISA *cont. from pg. 4*

"They're going to need organizational information you won't readily have," he said. "For this reason it's best to contact your unit or base APC for further instructions."

People who never had an American Express card or whose card was suspended or canceled must contact their APC for a VISA card application. These will be available after Nov. 15. The Department of Defense will require credit checks on any card issued after Nov. 30.

The new program will have a standard and restricted card. Those in good standing with American Express and those who pass the credit check will be issued a standard card. This card has an initial limit of \$5,000 available, \$500 ATM cash limit and a \$250 retail limit. These limits can be raised as high as \$10,000 by the APC if necessary.

The restricted card will be issued to people who decline the credit check. The credit limit is \$1,250 with an ATM cash limit of \$250 and a retail limit of \$50. The APC must activate these cards with each temporary duty. The commander can raise or lower the limits as necessary.

ATM limits are being reduced because of the greater merchant acceptance of the VISA travel card. Limits can be raised or lowered by the APC as necessary.

"Remember, this card works just like an American Express charge card and is intended for official travel only," Weber cautioned. "Cardholders should only charge reimbursable travel expenses to the card."

The VISA program will use the Internet to access all reports and maintain the card database. NationsBank developed a new software, EAGLS, to manage the Visa travel card program.

This web-based system will provide newsletters, reports, individual statements and make program maintenance easier for travelers and APCs. This feature already used by the APCs will be available to all cardholders some time in early 1999. Travelers can also use the Internet at <http://www.visa.com/cgi-bin/vee/main.html> to find over 400,000 ATMs worldwide.

Fees for the new card program are:

- 1.9 percent ATM fee;
- \$20 returned personal check fee;
- \$20 per billing cycle will be charged to all accounts over 120 days delinquent; and
- If an account is turned over to a collection agency, a fee of up to 25 percent of the delinquent amount may be charged.

According to Weber, travelers are encouraged to check the split disbursement block on the travel settlement voucher. This way, the finance office will pay the amount owed to NationsBank directly with the remainder of the balance going directly to the cardholder's bank account by electronic fund transfer.

"This split disbursement feature will save the traveler time and make bill payment easier," he said. NationsBank will use the third day of each month as the cut-off date for all Air Force travelers' billing cycle.

For more information, contact Laura Brusca at (316) 652-3657 or visit <http://www.nationsbank.com/government/>.

From the IG

Primary IG: LtCol Ralph Rissmiller
Bldg 850, Rm 244; 743-3684/652-3684

Alternate IG: LtCol Ron Johnson
Bldg 850, Rm 146; 743-3812/652-3812

FRAUD, WASTE, & ABUSE

Doing more with less has almost become the norm for those of us in the military. Each year we seem to have increased taskings and fewer resources with which to accomplish them. The bottom line is that the funds, equipment, and other resources with which

we are entrusted are both scarce and precious. Each of us has the responsibility to use those resources as wisely and efficiently as possible. We are also required to make sure that others do the same. If you see an instance of fraud, waste, or abuse of government resources it is not only in your best interest to report it, it is also the right thing to do. You can report any misuse of which you are aware to the 931 ARG/IG by calling extension 3684. You may also report the instance to your commander or supervi-

sor. You also have the option of filling out an AF Form 102 to report the occurrence. Finally, you can use the 22 ARW fraud, waste, and abuse hotline to make your report. You will find the 22 ARW fraud, waste, and abuse hotline on posters located in the work centers around the base. There is little chance that we will see greater resource allocations in the foreseeable future. Use your resources as efficiently as possible, and report any instances of misuse.



Staff Sgt. David Brumley/Spirit

931st ARG Chaplain (Maj.) Charles Peter enlists his son David into the Air Force recently at the Oklahoma City MEPS. The younger Peter recently completed basic training and is serving on active duty as an avionics specialist.

Airman, NCO of the Quarter

Congratulations to Senior Airman Brad Fields and Staff Sgt. Bob Lorenz, who were selected as the 931st ARG's Airman and NCO of the Quarter, respectively. Fields is a member of the 931st MSF, while



Fields



Lorenz

Lorenz is a member of the 931st AGS.

Ceremony officially marks change of command

ROBINS AIR FORCE BASE, Ga. – Although he had been on the job for nearly a month, Maj. Gen. James E. Sherrard III officially became chief of Air Force Reserve and

commander of Air Force Reserve Command in ceremonies here Oct. 22.

Air Force Vice Chief of Staff Gen. Ralph E. Eberhart presided

See Sherrard page 7

931st spouses attend family readiness workshop

**By Helen Caron and Judy Despinoy
Special to the Spirit**

The Fourth Annual Joint Service Family Readiness/Matters Workshop was held on 4-8 May 1998. Volunteers and representatives from each state and each Reserve component attended this convention in Portland, Oregon. Representing the 931st Air Refueling Group from McConnell AFB were Judy Despinoy, Helen Caron, Sharon Shippy, Susan Goico and Shawna Holland. The Air Mobility Command (AMC) Family Matters once again joined the Army and Air Force Reserve in hosting the annual training for all Reserve components.

The goal of the Air Force Reserve Command (AFRC) Family Readiness Program

is to enhance readiness and retention by ensuring that the program is effective, responsive and meaningful in meeting the needs of the AFRC community. Its mission is accomplished through the Volunteer Advisory Council (VAC) which advises and assists the Headquarters AFRC Vice-Commander in improving policy that impacts family readiness for the entire AFRC community. The AFRC community is composed of all military members and military retirees, their families and, when authorized, civilians and their families.

Seminars and workshops covered such topics as Disaster Preparedness, Readiness/Deployment, the Tragedy Assistance Program for Survivors (TAPS) organization,

DOD Military Assistance Programs, Fisher House and Red Cross and TRICARE updates. Also, information on a useful military family Internet web site, Family Network Crossroads (FAMNET.com), was presented. There were also several presentations on such topics as crisis response and aircraft and natural disasters.

The keynote speaker was Mr. Charles Cragin, Assistant Secretary of Defense, and the opening remarks were by Maj. Gen. David Smith, Vice-Commander, AFRC.

If you would like more information on how your Base AFRC Family Readiness Center can help your family, please contact the 931st Family Readiness office at 652-3774 or Cpt. Kenneth Dodd at 652-3577.



Staff Sgt. David Brumley/Spirit

October's new members are, from left, Capt. Steven McQuirk, Tech. Sgt. Charles Berndt Jr., Capt. Mark Jacobs, Capt. David Payne, Staff Sgt. Michael Songer, Staff Sgt. Walter Williams, Senior Airman Chang Bohanan and Capt. Joseph Keelon.

Sherrard from pg. 6

over the change-of-command ceremony, which was held in an aircraft hangar on base. Maj. Gen. David R. Smith, AFRC vice commander, passed the command flag to the vice chief of staff, who in turn handed the flag to Sherrard, signifying the change of command.

Sherrard was nominated for the dual-hat position by the president in April. The former commander of the Reserve's 22nd Air Force at Dobbins Air Reserve Base, Ga., began his new duties Sept. 25, when his nomination was confirmed by the Senate.

He replaces Maj. Gen. Robert A. McIntosh who left the

dual-hat Pentagon position in June to become the first reserve assistant to the chairman of the Joint Chiefs of Staff. Smith served as AFRC commander from June until Sept. 25.

Some 400-500 people attended the 50-minute, change-of-command ceremony, including members of Sherrard's family and friends, along with unit commanders, senior command officials, other servicemembers, and civilian employees.

In his speech to the audience, Sherrard saluted the 70,000-plus members of the command, and thanked the chief of staff (Gen. Michael Ryan) and vice chief of staff for their support and confidence in him.

Personnel pg. 3

manders and First Sergeants are always welcome to attend.

ENLISTED PME OPPORTUNITIES

NCO Academy (in-residence): We only have one date still available - class 99-6 from 2 Aug - 9 Sep 99. Members need to complete an AFRC Form 129 (available in Training) to request the class. Slots will be confirmed on a "first come,

first serve" basis. If we end up with more applicants than quotas, however, we can request "out of cycle" quotas.

Airman Leadership School (in-residence): We have 2 remaining class dates for FY'99. They are Class 99-F on 1 Jun - 2 Jul 99, and 99-G on 27 Jul - 27 Aug 99. Interested SRA should contact Group Training for an application.

CCAF GRADUATES

Congratulations to our new-

UTA Billeting...

By Maj. Terri Kett
931st ARG

The 931st Air Refueling Group provides paid billeting on UTA weekends to all unit non-commuters. The group is only obligated to pay for Reserve members—not spouses, children, or other guests. If other guests accompany you the member is responsible for paying the additional costs at check-in. Your failure to identify and pay for additional guests upon check-in is grounds for being denied lodging. Also, remember to stop by the desk on Sunday to complete your checkout.

Air Capital Inn

• Spouses may stay in single quarter's rooms for an additional \$7/night payable on check-in.

• Children under 16 are not authorized to stay in single quarter's rooms

• If children will accompany you, you must call the Air Capital Inn the day prior to the UTA to request a space-A TLF. There is no guarantee that a TLF will be available and you must pay the difference between the single room and TLF rate upon check-in.

• Please stop by the desk on Sunday morning to checkout.

Wyndam Garden Hotel

• Each additional adult is \$10/night payable on check-in. Children under 18 stay free.

• Please stop by the desk on Sunday morning to checkout.

Obviously, the 931 ARG has events such as Family Day and the upcoming Holiday Party that are open to family members. Unfortunately, the group cannot support the additional cost of lodging your guests; this is your responsibility.

Please remember that paid UTA billeting is a privilege and always treat the lodging/hotel staff members professionally. If an issue arises and you need help resolving it, notify the group's additional duty billeting representatives, MSgt Alma Fewlass and TSgt Allison Abbensetts, or your unit billeting representative.

est CCAF graduates! They include MSgt Robert Livingston, CES; SSgt Russell Hunt, OSF and SSgt Odilla Gamboa, ARS. All are invited to help them celebrate during graduation ceremonies. They will be held on WEDNESDAY 18 NOV 98 - date changed from last month's announcement - at 1600 in the Emerald City ball room.

GROUP TRAINING BULLETIN BOARD

Group Training now has a section on the Bulletin board under McConnell's public folders. Topics include Enlisted PME, Officer PME, Formal School, Computer Training and much more! Please take a minute to check out all of the information now available to you. We are still in the "growing stages" so if there is a topic not listed that you feel would be valuable, please let us know!

Bill from pg. 1

tion Assistance Program seeks priority placement for reservists who lose their slot because of force reductions. If they cannot be placed, reservists may qualify for separation pay options depending on their years of service. Other benefits include continuation of Reserve Montgomery GI Bill education assistance for 10 years beginning on the date of initial eligibility, and use of commissary, base exchange and morale, welfare and recreation facilities until two years after transfer from the Selected Reserve.

Military service departments must now present a U.S. flag to members of the active force and reserve upon retirement. On a more somber note, the Department of Veterans Affairs must now supply a U.S. flag to drape the casket of deceased members and former members of the Selected Reserve. (AFRC News Service)

UTA Movies

All Movies \$1.50

Nov 13

The Mask of Zorro (R) - A romantic adventure of love and honor, of tragedy and triumph set against Mexico's fight for independence from the iron fist of Spain. Alejandro Murieta is chosen to be the new Zorro. He embarks on a mission to set right twenty years of wrongs and bring justice to the people. *Starring Antonio Banderas, Anthony Hopkins, 103 mins (Some intense action and violence)*

Nov 14

Simon Birch (PG) - From the day he was born Simon Birch was different. No bigger than a baby bird, doctors predicted he'd never live through the night, but he did. Then they said he'd never

last through the week, but he did. Simon grew up with an unwavering belief that he had been made for a special reason. *Starring Ian Michael Smith, Joseph Mazzallo, 110 mins. (Language, emotional thematic elements, an accident scene)*

Nov 15

Rush Hour (PG-13) - On the streets of Los Angeles the daughter of the Chinese Consul is kidnapped. As the FBI scrambles to save the young girl's life, the Chinese Diplomat turns to the only man he can trust, Hong Kong police detective Lee. *Starring Jackie Chan, Chris Tucker, 97 mins. (Sequences of action violence, shooting, language)*

Terrorism Tips

By Staff Sgt. Russ Hunt
931st Intel

WHAT IS TERRORISM?

Over the next few months, this column will try to provide you with a better understanding of terrorism. Today's column will define terrorism and explain the tactics terrorists use.

There are over 100 definitions for terrorism; the Rand Corporation's seems most applicable: "The calculated use of violence, or the threat of violence, to produce fear, intimidation, or coercion, to attain goals that are political, religious, or ideological in nature."

Their goal: to instill fear in a large group outside the immediate victims.

TERRORIST TACTICS

Terrorists use the tactics that will get them the most media coverage and enhance their image. Bombings are the most common because of their high chance for success, versus their low chance for arrest, and tend to gain the most media coverage. Hostage taking, kidnapping, or hijackings are used because of the media coverage, their political value, and to raise money for the terrorist organization.

The threat of action is also used to create fear. Examples of these are; bomb threats, hoax bombs, threats to poison water supplies, or products (such as the Tylenol tampering in the 1980's). Terrorists also commit crimes solely to raise money, for example, armed robbery or drug trafficking. The money is then used to finance other terrorist operations, such as buying weapons or explosives, maintaining safe houses, transportation, and other expenses.

LIVE THEATRE

Crown Uptown Dinner Theatre

"Grease" Oct. 1 thru Nov 15

"Home for the Holidays" Nov. 19 thru Dec. 23

	<u>MAFB</u>	<u>Gate</u>
Thurs. & Sun.	\$21.45	\$24.30
Fri. & Sat.	\$24.45	\$27.48

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